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*Appropriation*  
*69 1279*  
*Delivered & briefly discussed in [redacted]*  
*He says "here is going to be a little more" it's wrong*  
*5 March 1974*  
*A*

MEMORANDUM FOR: [redacted]

SUBJECT: Intelligence PPGM Annex

1. A critical intelligence issue requiring resolution prior to program or budget decisions is not included in this paper. This is an examination of the budgetary constraints which limit the numbers of personnel assigned to intelligence analysis within the production community. Recent experience indicates to us that collection and processing are running so far ahead of production that analysts are hard pressed to sift through the information provided them. The analytical problem is both qualitative and quantitative. It relates not only to the inadequacy of their numbers but also to shortfalls in formal analytical training and analyst career management ~~substantive~~, i.e., increasing the amount of time production analysts spend in the ~~production~~ field. A strong argument can be made that what is needed is more and better qualified personnel assigned to analytical duties even if it means placing some constraints on proposed collection programs. Indeed, the principal finding of the DCI's post-mortem on the intelligence community's performance prior to the 1973 Arab-Israeli War was that collection was adequate but the analytical effort was not.

2. I believe the following should be added as para. III B.5.:

5. The Collection/Production Manpower Budgeting Mix.

- a. There is an increased need for production analysts.
- b. We are faced with the problem of a level of diminishing budget.
- c. A study should be undertaken to determine the proper collection/production manpower mix.

d. Lead:



Colonel, USMC

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